

Waymo v. Uber
Case No. 3:17-cv-00939-WHA

TRIAL EXHIBIT 8854

Uber Objections:

- Fed. R. Evid. 802 – This document contains inadmissible hearsay; namely, out of court statements made by Anthony Levandowski, who participated in the Stroz diligence process in his individual capacity. *See Br.* § II.
- Fed. R. Evid. 805 – This document contains inadmissible hearsay within hearsay; namely, Anthony Levandowski’s recitation of out of court statements made by other declarants. *See Br.* § II.
- Fed. R. Evid. 1002 – The original document contains multiple different colors of writing. The different colors are attributable to different authors and/or were composed separately at different points in time. *See Br.* § II. The trial exhibit is a photocopy of the original document, which obscures the color differences.
- This document was never received by anyone outside of Stroz Friedberg. It is therefore inadmissible for any non-hearsay purpose as to Uber or Ottomotto.

Note: This document is handwritten and is not susceptible to highlighting.

Wanted Comp. fair rate
that I've had
Uber & we
a different
a different
Wanted to have
to meet with
an amount from Uber
+ we had with
so you consider him
what he does
about me
6 months
met Trans / Game +

2012

at event 2012 gave them a
role in self drive car

~~2014/2015~~ Schuster introduced me to Travis Kalanick
handed me to Jeff. Jeff Holden
tried to recruit me to Uber.

July 2013

I started!
June I completed basic

Sept 2013 Brian followed up meeting ① Brian to build
2013 follow-up email said no longer - you do not want to do + better
2013 email a separate start-up to do something w/
2013 ② Brian - after (oh) that last visited Kellie
2013 ③ Brian working in teams & a month ago been to Google
Arranged
revised
Sept
that 2013 Brian McLean
R.
Cpt
Cpt
Cpt
Sept
2013
2015
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early Uber - Anthony -
Brian McLean
Cpt
Nina
Customer deal
founders of future team / founders
figurant com
client
for Uber
4 Brian
Cpt
Nina
Figurant
Uber (4)

2015
and me. customer agreements
treasury, funds



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SAV

Let's get Ben to write an offer in accept
exchange for [redacted]

→ help cement true value

8pm - 2am.

Oct 2015 - ~~Initial~~ Talk to TK + decide

Several
come up how
a com.
to offer

- what want to do -
- educate him on Ubercars
- Travis said want deeper deal - try transition from customer to acquisition
- ~~Travis~~ trying to meet @ Uber ~~meet~~ bigger deal / more

Oct / Nov. 2015 - Meet w/ UBER

for long week - CTO Attorney
in person meeting Brian - very double

Oct / Nov. 2015 - ~~Initial~~

(stage of Brian Schlesky
and user needs)

more
research
gather
analyze
plan
team
execute

~~Nov 2015~~
~~after 2nd hem stuff isn't progressing~~
~~up UBER~~

~~Then discuss what big deal be like.
They understand main focus of
(users)
- results if what + do~~

Dec 2015

discuss progress

- start to -
- a copy of price
- + details
- form sheet

Dec ~~Feb~~ you
cancel b/f left Google

UB Travis - 1 on 1 w/ deal guys (AM + Nira)
Tatyana Bangs - I think Uber self driving

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~~update - seal project~~

Anil - Uber - Lam's boss

(3 covers of law)

make sure deal has a leg

Post that meets w. you + Liz
generally (am, min, trad),
meetings John, Jeff

& twice a month

Finalize terms of deal

① Deal Terms

- Caution about how Google contract

✓ ② sol. employ } traded
conf. : . } conf.

~~Nov/Dec~~
~~Timeline~~
Showed Uber contract (can
once become clear.)

③ Patents - asked about patent

Vladimir - went to make sure can
make lasers your way patients.

DUTIES UBER

deliver laser

deliver automated driver part

device Uber deploy vehicle faster +
in new market

build kit to outfit new cars to

in charge of Otto & Otto a whole
own subsidiary of Uber

Taking Uber

- just like f me know about

- assuming

nobody @ company work in car

- from company was at ~~seen~~ Google car

- Brian Schatzberg - ~~OTTO~~ + think
he told

~~Discovering Google
leaving Google~~

(Sept.)

front

Google

John Hanke

John Hatch

- Brian McClanahan from m
Google maps.

- asked his advice about leaving

Lakay Page - done

John Hatch - done

- How to handle
- Google legal PR
- Business insight
- re: KIT solution

~~Attacker~~

~~Attack~~

Attacker

- build self-driving trucks so can drive your human dr
- KIT - sell self-harvest cars to allow cars to seemself driving.

- why people - identity technical aspect

not nice

- more similar to Google
both involve training or wheels driving

- do you think O'Hearn off connects w/ Google
- KFIS secondary
- even relied on info into you learned
experience w/ Google
- relying on summary of what
I've seen + built

Want to go East/Southeast

- go now
- near SWE
- EE

Staff O'Hearn off

referral -

websites or job postings

recruiter -

Staff
O'Hearn off

Anthony - meets/interviews all non Google

employees - 1 of -

Ultimate make go out good

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DIR for Google Contractors

~~Google security
- Google fail to Novoglo~~

Don't know

- INT of Novoglo members

- know det-salary

-

None Google workers in initial comm.

up your about being good

TEXT

EMAIL

- phone
calls

Russell Smith "I would be interested
in having a Chat w/

No intent of CODE —

Mraig —

Policy . don't buy several mail
- " " tools / take home

Vendors - contacted same vendors randomly before

- Machinist Shop - makes part
- Purchasing Equip. - from Custer

Adrian Arenz -

no longer @ com
left Dec 2015

2014 - Dec 2015
* they work on diff teams,
suggested I should leave

Google - talked w/ him about
leaving + he joining his
start up

- spoke w/ him abt not
paper + showed him
- told him consider my leave

Heda Almen

- Jan 2016
- spoke w/ him abt
leaving google - Jan 2016
 - new order made a question
wanted to answer in
winter
 - Not talked to him since
then

Per 4
spoke w/

l
ot
business

Peter Avrana

ME or
Vehicle from
that afar

1 laser

- Jan 2016 -

- asked if A. leaving
you said yes.
no further

- asked what do you +
+ said don't
know

Andrew Barten - Sweeney - Jan 2016

DITTO
single word.

- #

Clay Bavor

- Jan 24 tel

hang phones ended

(He proprietary equipment of
yours @ Google)

WIND
in
Side

Bill

↓
Google Side - Project H

① cardboard - cheap VR headset

② MagiPresence - making 3D over menu
(Telepresence) in

Non Gov't Project
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SideFutureGame studio
michaeld.com

ROBOT arm
MONON Capture System
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Side
Project
Business

- Prototype This - TV show (shameless A-Robot)

• Anthropic Robot Oct 17, 2011
acquired

STO. Systems

• Darpa Grand Challenge - (see Google) (Event for
robotic corps)
Liaison

(generated
test data)

GPS guided trailers

GPS augmented bulldozers

mobile mapping equipment

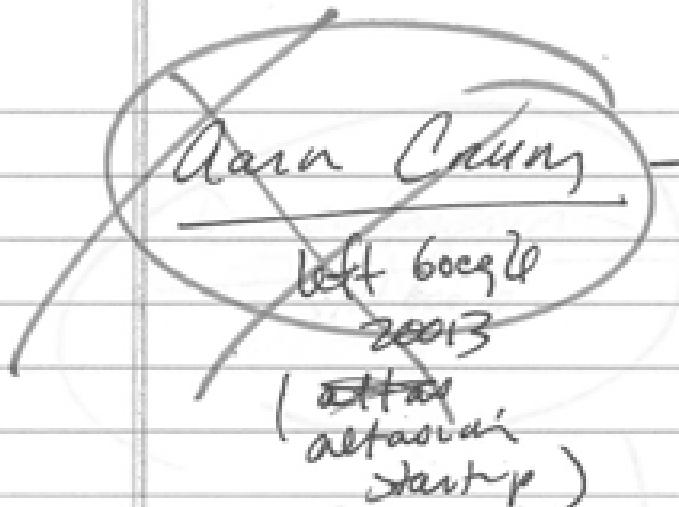
Vortex - + build streamer (acquired
2007)

Titanium - + update prod options
Quadcopter

Glimmer - Side proj funded +
advised w/ D-ETrade

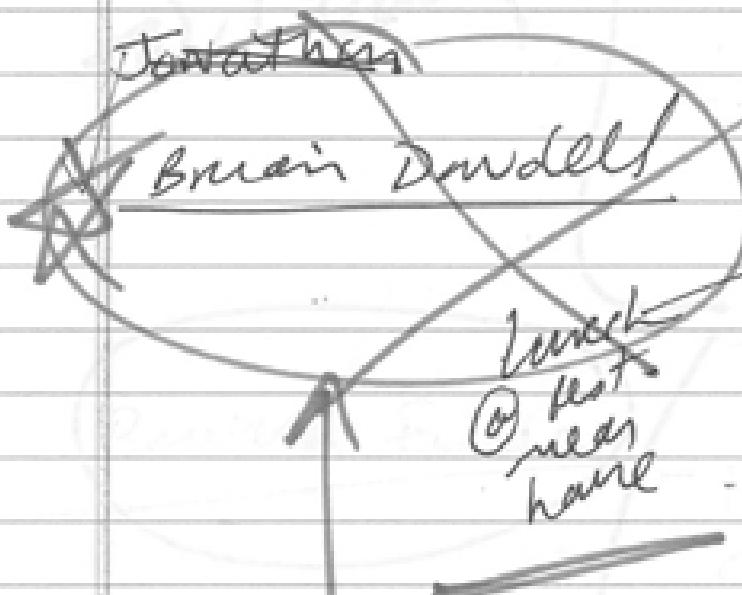
Dale Kowitz invested + advised

Nemo - advise + own
Building Systems modular building
manufacturer company



- one convo to recommend +
see if he will become
adviser to Otto
or

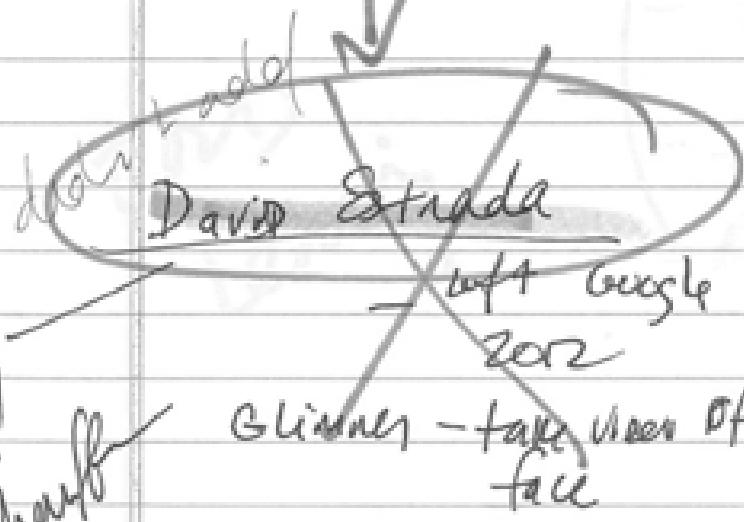
- as a consult



Jan 2016

- follow up convo w/ Lang
- text messages
w/ coordinates
to him

- discuss his role in
NewCo - same as
Google

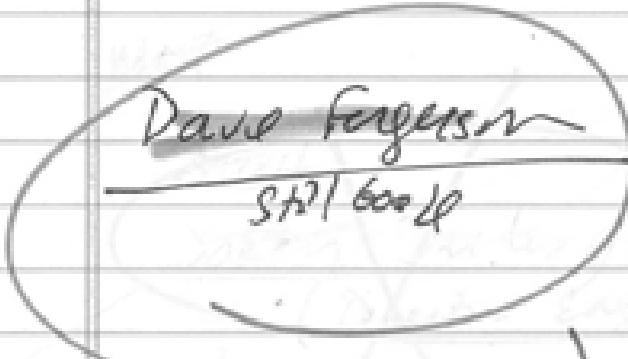


- phone - 2 meetings
- accept complicate
offer leaving Google
Audrey + Dave
had a conversation
re: issue in deploying
self driving cars

ATM
n
Chaffin

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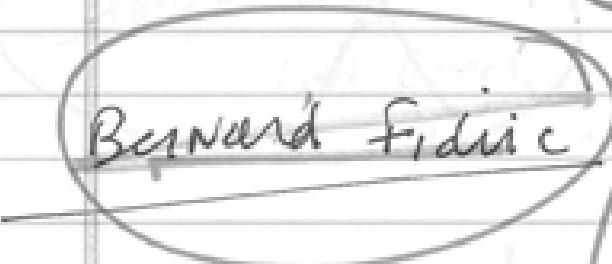
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Jan 2016

- talk to him abt leaving Google want to leave + do something new
- he was interested in doing Amazon - Robot
- super worried you would UBER - & want to join Complet

or leave



* recruit

- told him leave in Jan. 2016

- told him I wanted to make Robot trucks

- * recruit

(Phone & really want)
him probably never

(not) visiting

Work

key People

left
2011

2014

Soren Teslsgaard

(Director Eager & Harder)

(writer at ROBOT
Park Garage)

→ + director

chauffeur

OTB

Jan 2014

told him
leaving

- Recently him
to help stay

George Lazin -
left Google
2011

→ two men Feb
post 2016 left
recented him

Ash eem Yuvval

Elephant

Eager

(cont'd)

left 6/14
2012

6/14

recented after
left Google

worked w/ A on
fug) @ Travis

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Bryan Majurin (left 2012)

ME

- Bob left
Google

They try to
hire him

Sept 2015 / few
months

\$ spoke about
Newco last
week

Robbie Miller

Ops Manager

left [redacted] / months ago.
joined Otto March 2016

- Robbie came to me
why aren't we doing
self-driving trucks

about

- He leaves Feb 2016 - after he
leaves AL has cover of
him from [redacted]

Robbie comes to house after
trip to Africa - want
to know what day - gets
off flight

most
of each
day 2

Same TATE Questions

irr

Info want

Vendor

Submitted

Eric
Fate

① - Name of Vendor in Order

② - ^{any} No written certification
This far

(We will -

Dove

③ when 0 is the 17,450 odd emails
get into Anthony's dupbox acct.

Simple → Dave was going to look @
④ → Froboz acct, to see who
signed → ask him when he signed off double
copy of capture

March 22 - 12 - emails each

toned off - (time stamp)

converted to

time w/ ST =

Why did Anthony

bring it to Q As Vmin

What - High security cont/puff test

INFO sl! SDC

Want to m
check through bank
etc

Why do
need it

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Total TB - 24TB data

~~Forwards~~ (last Access Report) (Date / Time)

File Extension - ~~brief description~~
doc. file type ~~extens~~ extension

Access for purpose of report

obj
work

~~brief and brief name~~

→ Just a file type.

list of ~~total~~ metadata fields

who it is - which device / when accessed
file type

~~fields~~

last access

(IV) ~~size~~ size

round trip of all custodians - ~~last access~~

US B/ (ACCTS / DESTNS - go - by Sunday
~~Review~~

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Nick Munley

didn't talk to until off

he left Google & I
left Gap

Ansel Schulte

cofound SID Systems
Chairman & CEO

AS

Jan 2016

- AS approaches him
& says he wears
stuff AR said

guy to leave - once
and welcome to
talk to me +

+ no recent

+ offer

+ solicit

Jack Tisdale

SE @ Google

(colleges classmate (2) off)
people have had
other people involved
other people who spent
time at Google

ST

PM

Nov / Dec 2015

lunch

- talked discussed
direction of project

- AR confirmed guy
to leave one self
per

call TT - tell him when
AR STROZ_0021117 me.

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Michael Tolle
Google
SE Chart

1/2015

- He apparently
AZ about wanted
to start new
business - I worked
on Date Knight

~~After Six~~
~~Vol~~

A.P.

Reached out via
text you left
I want to talk to
you - sent
him canned
responses

Tajirun Zhu

Google

SE Chart

Twitter analysis

2011 - 1st

Lia

- lives near me
- he wanted valuation
of Uber from
Bain he liked

Dec 2015 - spoke about
Uber - very early - before
AZ team

- Jason head names +
wanted to know about other

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- told him maybe do
smthg w/ travel

& tell him about d
bus

- reached out via text
messages to talk

I can only talk abt
now and stuff

- came to hark-saw
meet - commented
on my kindness towards

- told him couldn't
seein' him